
Report To: Health & Social Care Committee **Date:** 9 January 2020

Report By: Louise Long
Corporate Director (Chief Officer)
Inverclyde Health & Social Care
Partnership

Alan Puckrin
Chief Financial Officer

Contact Officer: Samantha White **Contact No:** 01475 712652

Subject: Revenue & Capital Budget Report – Projected 2019/20 Revenue
Outturn as at 31 October 2019

1.0 PURPOSE

- 1.1 The purpose of this report is to advise the Health and Social Care Committee of the projected outturn on revenue and capital for 2019/20 as at 31 October 2019 (period 7).

2.0 SUMMARY

- 2.1 A budget of £57.019 million has been delegated by the Integration Joint Board (IJB), which includes £6.295 million of Social Care Fund funding and gives a net budget of £50.326 million after the transfer of £0.398 million to earmarked reserves. The IJB has directed the Council to deliver services within the allocated budget and in line with the IJB's Strategic Plan. As at period 7 there is a projected overspend of £228,000, an increase in spend of £213,000 from the position reported at period 5. The main elements of the overspend are:

- Within Learning Disabilities and Physical Disabilities, projected overspends of £190,000 and £90,000 respectively (£151,000 and £65,000 at period 5) against client commitments due to additional external packages within Learning Disabilities along with the review of the respite projection reported at period 5 and a Living Wage correction within the Physical Disabilities projection.
- As reported at period 5 a £62,000 projected under-recovery of income from other local authorities within Learning Disabilities. This is consistent with current levels of income and last year's out-turn.
- A projected overspend of £120,000 on agency workers within Mental Health due to an increased pressure on meeting service demands resulting from staff vacancies and difficulty in recruiting.
- A projected overspend of £378,000 due to the client package costs shared between Criminal Justice and Learning Disabilities.
- A £229,000 overspend within Residential and Nursing client commitments.
- Projected overspends of £44,000 and £48,000 against the Pay and Grading model allowance and the costs recharged from Health respectively.

In the main offset by:

- Additional turnover savings being projected across services £646,000.
- A £48,000 projected underspend resulting from the partial implementation of Ethical Care within Homecare.
- Over-recovery of income for residential fees of £123,000.
- A one-off £190,000 projected underspend against Free Personal Care for under 65s.

- 2.2 The Social Work 2019/20 capital budget is £1.093 million, with spend to date of £480,000. Expenditure equates to 43.9% of the revised budget.
- 2.3 The balance on the IJB reserves at 31 March 2019 was £7.281 million. The reserves reported in this report are those delegated to the Council for spend in 2019/20. The opening balance on these is £1.025 million with an additional £1.576 million received in-year, giving a total for 2019/20 of £2.601 million at period 7. Expenditure to date is £1.282 million against the phased budget of £1.076 million.
- 2.4 The reserves reported exclude those earmarked reserves that relate to budget smoothing, namely:
- Children's Residential Care, Adoption, Fostering & Kinship.
 - Residential & Nursing Accommodation.
 - Continuing Care.
 - Learning Disability.
- As reported at period 5, £700,000 was transferred from the Residential and Nursing Accommodation smoothing reserve to the IJB Free Reserve as part of the preparation of the 2018/19 IJB annual accounts. The Chief Officer has confirmed that in the event that the remaining Residential and Nursing Accommodation reserve gets exhausted then the first call on any overspend will be against the IJB Free Reserves. Based on the period 7 projection, the £226,000 reserve will be fully utilised by 31 March 2020.
- 2.5 Any overall underspend will be retained by the IJB in line with the approved Funding Agreement and any overspends will be met by the IJB.
- 2.6 Included within the budget is £195,000 additional budget allocated by the Scottish Government for the Tier 2 Counsellors through Schools. At present the full budget is projected to be spent by the Children and Families services.

3.0 RECOMMENDATIONS

- 3.1 That the Committee notes the current year revenue outturn projected overspend of £228,000 at 31 October 2019.
- 3.2 That the Committee notes the current projected capital position and approves the additional expenditure on the Cardross (The View) project as outlined in section 6.4 and reflected within the projected spend of this report and utilisation of capital programme contingency to address the over-expenditure.
- 3.3 That the Committee notes the current earmarked reserves position.
- 3.4 That the Committee approve the capital works to convert the study room to a seventh bedroom in the 3 childrens' houses. Cost will be contained within the capital programme for childrens' houses.

Louise Long
Corporate Director (Chief Officer)
Inverclyde Health & Social Care Partnership

Alan Puckrin
Chief Financial Officer

4.0 BACKGROUND

4.1 The purpose of the report is to advise the Committee of the 2019/20 Social Work revenue and capital budgets and to highlight the main issues contributing to the projected £228,000 overspend.

5.0 2019/20 CURRENT REVENUE POSITION: Projected £228,000 overspend (0.45%)

The table below provides details of this underspend by objective heading. The material variances are identified in Appendix 3.

	Approved Budget	Revised Budget	Projected Outturn	Projected Over / (Under) Spend	Period 5 Variance	Movement
	£000	£000	£000	£000	£000	£000
Children & Families	10,474	10,714	10,866	152	125	27
Criminal Justice	20	20	337	317	232	85
Older Persons	25,384	25,749	25,670	(79)	(207)	128
Learning Disabilities	7,736	7,806	7,914	107	13	94
Physical & Sensory	2,394	2,430	2,479	49	47	2
Assessment & Care Management	2,314	2,181	2,171	(9)	10	(19)
Mental Health	1,426	1,414	1,511	97	131	(34)
Alcohol & Drugs Recovery Service	971	975	801	(174)	(214)	40
Homelessness	1,026	1,037	1,062	25	9	16
PHIC	1,677	1,690	1,662	(28)	(10)	(18)
Business Support	3,402	3,005	2,774	(231)	(121)	(110)
	56,824	57,019	57,248	228	15	213
Contribution from IJB	(6,295)	(6,295)	(6,295)	0	0	0
Transfer to EMR	0	(398)	(398)	0	0	0
Social Work Net Expenditure	50,529	50,326	50,555	228	15	213
Earmarked Reserves	Approved Reserves	Revised Reserves	19/20 Budget	Projected Spend	Projected Carry Forward	
	£000	£000	£000	£000	£000	
Earmarked Reserves	7,266	9,055	3,221	3,745	5,310	
CFCR	15	0	0	0	0	
Social Work Total	7,281	9,055	3,221	3,745	5,310	

5.1 Children & Families: £152,000 (1.42%) overspend

The projected overspend primarily relates to employee costs and in the main relates to residential accommodation where there is a requirement for minimum staffing levels. This is a continuing pressure area.

The projected overspend is £27,000 more than reported at period 5 and is largely due to a £145,000 projected overspend on employee costs, up £55,000 from the position reported at period 5 and is mainly due to Crosshill staff cost of £124,000 previously projected to be spent through a smoothing earmarked reserves now being spent through core budgets. This is partially offset by additional turnover savings of £69,000 being achieved.

Any over/ underspends on adoption, fostering, kinship and children's external residential accommodation and continuing care are transferred to the respective earmarked reserve at the end of the year. The

balance on the two reserves as at 1 April 2019 is £1,407,000. At period 7 there is a projected net overspend of £364,000 on children's external residential accommodation, adoption, fostering and kinship and continuing care, which will be funded by the earmarked reserves and is thus not included in the projected overall overspend.

5.2 Criminal Justice: Projected £317,000 (20.37%) overspend

The position is £85,000 more from that reported at period 5. Officers are now projecting that Criminal Justice budgets out-turn in line with allocated funding, which means that the overspend solely relates to the client package costs shared with Learning Disabilities.

5.3 Older People: Projected £78,000 (0.30%) underspend

The projected underspend is £129,000 less than reported at period 5 and comprises:

- A projected £102,000 underspend on employee costs. The underspend has increased by £77,000 from the position reported at period 5 and is within Homecare services due to delays in filling posts and Day Services due to a secondment.
- A projected net increase in spend of £44,000 within supplies and services due to a £21,000 projected overspend for uniforms within Homecare and £63,000 increase in spend within Community Alarms for TEC equipment, offset by additional income of £40,000.
- A £177,000 net increase in spend within Residential and Nursing client commitments due to an increase in bed numbers which is a direct result of a reduction in Homecare hours provided.

Any over / underspends on residential & nursing accommodation are transferred to the earmarked reserve at the end of the year. The balance on the residential & nursing accommodation reserve is £226,000 as at 1 April 2019, with £700,000 also available in the IJB free reserves, At period 7 there is a net projected overspend of £332,000, of which £226,000 would be funded from the earmarked reserves at the end of the year if it continues. Therefore this 226,000 is not included in the projected overall overspend.

5.4 Learning Disabilities: Projected £108,000 (1.38%) overspend

The projected spend is £95,000 higher than the position reported at period 5 and comprises:

- A projected overspend of £190,000 on client commitments within Payments to other Bodies. This is an increase of £39,000 on the position reported at period 5 and is due to additional packages.
- A projected underspend of £153,000 on employee costs, an increase in cost of £34,000 on the position reported at period 5 and which is due to vacant posts being filled earlier than anticipated.
- External transport is now projected online with budget, which is an increase in cost of £26,000 since period 5 and is based on current spend levels.

5.5 Physical & Sensory: Projected £49,000 (2.02%) overspend

The projected overspend is £2,000 more than reported at period 5 and mainly comprises an increase of £27,000 in the projected overspend on client commitments, offset by minor reductions in projected spend within employee costs and additional income.

5.6 Assessment & Care Management: Projected £9,000 (0.41%) underspend

The projected spend has reduced by £19,000 since period 5 due to minor movements.

5.7 Mental Health: Projected £97,000 (6.86%) overspend

The projected spend has decreased by £34,000 from the position reported at period 5 and comprises:

- A minor reduction of £2,000 against employee costs.
- A £120,000 overspend on agency workers, a reduction of £62,000 from the position reported at period 5. This is as a result of £39,000 of costs now being reclassified as employee costs, along with a reduction in agency costs from that reported in period 5 due to difficulties filling the posts.
- Other minor increases in spend since period 5 totalling £26,000.

5.8 Alcohol and Drugs Recovery Service: Projected £174,000 (17.85%) underspend

The projected underspend has decreased by £40,000 from the position reported at period 5 and comprises:

- A £17,000 increase in employee cost spend due to vacant posts being filled earlier than anticipated.
- The projected underspend on payments to other bodies has decreased from £29,000 to £6,000 from the position reported at period 5 and is due to additional care packages, previously reported under homelessness.

5.9 Homelessness Service: Projected £25,000 (2.41%) overspend

The projected spend has increased by £17,000 from the position reported at period 5 and comprises a minor increase in projected spends across various budget headings.

5.10 Strategy and Support Services: Projected £28,000 (1.66%) underspend

The projected underspend has increased by £18,000 since the period 5 report to Committee and is mainly due to an increase in the projected underspend within employee costs as a result of a delay in filling vacant posts.

5.11 Business Support: Projected £231,000 (7.69%) underspend

The projected underspend has increased by £110,000 since the period 5 report to Committee and is mainly due to:

- A projected overspend of £44,000 against the Pay and Grading model allowance and
- A projected overspend of £48,000 against the costs recharged from Health.
- A £190,000 projected underspend against free personal care for under 65s based on current spend to date and anticipated costs to year-end.

6.0 2019/20 CURRENT CAPITAL POSITION

6.1 The Social Work capital budget is £1,861,000 over the life of the projects with £1,093,000 projected to be spent in 2019/20, comprising:

- £995,000 for the replacement of Crosshill Children's Home,
- £55,000 for the upgrade of the equipment store in the Inverclyde Centre for Independent Living,
- £43,000 for projects complete on site.

No slippage is currently being reported. Expenditure on all capital projects to 31 October 2019 is £480,000 (43.9% of projection). Appendix 4 details capital budgets.

6.2 Crosshill Children's Home:

- The former Neil Street Children's Home is in use as temporary decant accommodation for the Crosshill residents.
- The demolition of the existing Crosshill building was completed in Autumn 2018. Main contract work commenced on site in October 2018.
- Foundation and drainage works were completed 1st Quarter 2019. As previously reported, site issues had delayed the progress of the foundations and this affected the delivery time of the timber kit. The external timber kit and roof trusses have now been installed.
- Internal partitions complete.
- Roof works complete and building wind and watertight.
- Electrical and plumbing installation in progress.
- Underfloor heating installation has commenced.
- The Contractor has intimated further delays which are subject to dispute.

The original Contract Period was 39 calendar weeks with completion in July 2019. However as previously reported, the delays above have impacted on the completion date. The Contractor is currently intimating completion 26 February 2020.

6.3 Centre for Independent Living:

The works to the above are being progressed in conjunction with essential roofing works. The HSCP funded element addresses alterations to the decontamination area to comply with current hygiene regulations. The replacement of the existing roof covering which contains asbestos is being funded from the Core Property General Allocation. The store will be decanted for the duration of the works.

- The store has been decanted.
- Initial asbestos removal has been completed.
- The contractor for the main works has been appointed and a pre-start meeting held to discuss the restrictions of the site and the operational requirements of the existing service.
- Works commenced early October with completion expected late December however slow progress on site and the poor performance of the Contractor suggests that the completion will be some time

in January 2020. Officers await a revised programme and confirmation of the revised completion date.

6.4 Neil Street Children’s Home replacement (Cardross: ‘The View’):

An update and specific report was previously submitted to the April 2019 Committee reflecting the position at that time on the final account and the negotiations that were ongoing in respect of the above project. The account has now been agreed with the Contractor with the final financial outturn position reflected in a specific report included as Appendix 5. It is proposed that the capital works are undertaken to convert the study room to a seventh bedroom in the 3 childrens’ houses. Cost will be contained within the capital programme for childrens’ houses.

7.0 EARMARKED RESERVES

7.1 The balance on the IJB reserves at 31 March 2019 was £7,281,000. The reserves reported in this report are those delegated to the Council for spend in 2019/20. The opening balance on these is £1,025,000 with an additional £1,576,000 received for 2019/20, totalling £2,601,000 at period 7. There is spend to date of £1,282,000 against the phased budget of £1,076,000.

7.2 It should be noted that the reserves reported exclude those earmarked reserves that relate to budget smoothing, namely:

- Children’s Residential Care, Adoption, Fostering & Kinship.
- Residential & Nursing Accommodation.
- Continuing Care.
- Learning Disability Hub which was agreed at a previous Committee.

8.0 IMPLICATIONS

8.1 Finance

All financial implications are discussed in detail within the report above.

Financial Implications:

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

8.2 Legal

There are no specific legal implications arising from this report.

8.3 Human Resources

There are no specific human resources implications arising from this report.

8.4 Equalities

Equalities

(a) Has an Equality Impact Assessment been carried out?

	YES
X	NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required

(b) Fairer Scotland Duty

If this report affects or proposes any major strategic decision:-

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

	YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.
X	NO

(c) Data Protection

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
X	NO

8.5 Repopulation

There are no repopulation issues within this report.

9.0 CONSULTATIONS

9.1 This report has been jointly prepared by the Corporate Director (Chief Officer), Inverclyde Community Health & Care Partnership and the Chief Financial Officer.

10.0 BACKGROUND PAPERS

10.1 There are no background papers for this report.

Social Work

Budget Movement - 2019/20

Period 7 1 April 2019 - 31 October 2019

Service	Approved Budget £000	Movements					Amended Budget £000	IJB Funding Income £000	Revised Budget £000
		Inflation £000	Virement £000	Supplementary Budgets £000	IJB Funding £000	Transfers (to)/ from Earmarked Reserves £000			
Children & Families	10,474	0	45	195	0	0	10,714	0	10,714
Criminal Justice	20	0	0	0	0	0	20	0	20
Older Persons	25,383	0	365	0	0	0	25,748	0	25,748
Learning Disabilities	7,736	0	70	0	0	(116)	7,690	0	7,690
Physical & Sensory	2,394	0	36	0	0	0	2,430	0	2,430
Assessment & Care Management	2,315	0	(134)	0	0	0	2,181	0	2,181
Mental Health	1,426	0	(13)	0	0	0	1,413	0	1,413
Addiction / Substance Misuse	971	0	4	0	0	0	975	0	975
Homelessness	1,026	0	11	0	0	0	1,037	0	1,037
Strategy & Support Services	1,677	0	13	0	0	0	1,690	0	1,690
Business Support	(2,893)	0	(397)	0	0	(282)	(3,572)	0	(3,572)
Totals	50,529	0	0	195	0	(398)	50,326	0	50,326

Social Work

Revenue Budget Projected Outturn - 2019/20

Period 7 - 1 April 2019 to 31 October 2019

2018/19 Subjective Analysis Actual	Approved Budget	Revised Budget	Projected Outturn	Projected Over/ (Under) Spend	Percentage Variance
£000	£000	£000	£000	£000	%
25,962 Employee costs	27,759	28,279	27,633	(646)	(2.28)
1,130 Property costs	1,067	1,070	1,046	(24)	(2.24)
967 Supplies & services	848	961	1,081	120	12.49
371 Transport & plant	377	377	402	25	6.69
786 Administration costs	777	744	740	(4)	(0.57)
38,556 Payments to other bodies	40,366	40,470	41,637	1,167	2.88
(14,904) Income	(14,370)	(14,882)	(15,292)	(410)	2.76
52,867	56,824	57,019	57,247	228	0.40
(5,980) Contribution from IJB	(6,295)	(6,295)	(6,295)	0	0.00
(1,190) Transfer to EMR	0	(398)	(398)	0	0.00
45,698 Social Work Net Expenditure	50,529	50,326	50,554	228	0.45

2018/19 Objective Analysis Actual	Approved Budget	Revised Budget	Projected Outturn	Projected Over/ (Under) Spend	Percentage Variance
£000	£000	£000	£000	£000	%
10,278 Children & Families	10,474	10,714	10,866	152	1.42
0 Criminal Justice ¹	20	20	337	317	1585.00
24,463 Older Persons	25,384	25,748	25,670	(78)	(0.30)
7,053 Learning Disabilities	7,736	7,806	7,914	108	1.38
2,196 Physical & Sensory	2,394	2,430	2,479	49	2.02
1,613 Assessment & Care Management	2,314	2,180	2,171	(9)	(0.41)
1,215 Mental Health	1,426	1,414	1,511	97	6.86
1,003 Addiction / Substance Misuse	971	975	801	(174)	(17.85)
966 Homelessness	1,026	1,037	1,062	25	2.41
1,740 PHIC	1,677	1,690	1,662	(28)	(1.66)
2,339 Business Support	3,402	3,005	2,774	(231)	(8)
52,867	56,824	57,019	57,247	228	0.40
(5,980) Contribution from IJB	(6,295)	(6,295)	(6,295)	0	0.00
(1,190) Transfer to EMR	0	(398)	(398)	0	0.00
45,698 Social Work Net Expenditure	50,529	50,326	50,554	228	0.45

Social Work

Material Variances - 2019/20

Period 7 - 1 April 2019 to 31 October 2019

2018/19 Actual	Budget Heading	Revised Budget	Proportion of budget	Actual to 31/10/19	Projected Outturn	Projected Over/(Under) Spend	Percentage Variance
£000		£000	£000	£000	£000	£000	%
	Employee Costs						
5,440	Children & Families	5,923	3,219	3,265	6,068	145	2.45
1,601	Criminal Justice	1,643	893	820	1,469	(174)	(10.59)
8,488	Older People	9,012	4,900	4,794	8,909	(103)	(1.14)
2,614	Learning Disabilities	2,509	1,364	1,274	2,356	(153)	(6.10)
1,739	Assessment & Care Management	1,866	1,014	997	1,825	(41)	(2.20)
1,160	Mental Health	1,192	648	604	1,144	(48)	(4.03)
1,192	Addictions	1,172	637	542	1,004	(168)	(14.33)
1,774	Physical & Sensory	1,611	876	837	1,577	(34)	(2.11)
1,556	Business Support	1,737	945	893	1,680	(57)	(3.28)
25,564		26,665	14,496	14,026	26,032	(633)	(2.37)
	Other Variances						
8	Children & Families Residential Services - Transport & Plant costs	5	3	17	25	20	400.00
0	Criminal Justice - unallocated savings	(82)	(48)	0	0	82	(100.00)
0	Criminal Justice - package costs	0	0	0	317	317	100.00
21	Older People - day care external transport	42	25	10	21	(21)	(50.00)
342	Older People - day care contract	397	232	167	350	(47)	(11.84)
0	Older People - Homecare - reduction 15 minute visits	72	42	0	24	(48)	(66.67)
3,765	Older People - Homecare - external	3,902	1,801	1,784	3,949	47	1.20
84	Older People - Homecare - supplies & services	25	15	31	46	21	84.00
14,081	Older People - Residential Nursing - client commitments	14,397	8,398	8,402	14,626	229	1.59
(403)	Older People - Residential Nursing - income	(179)	(104)	(207)	(302)	(123)	68.72
313	Older People - housing wardens	263	153	155	241	(22)	(8.37)
8,241	Learning Disabilities - client commitments	8,431	3,846	3,862	8,621	190	2.25
(53)	Learning Disabilities - income from other local authorities	(136)	(79)	(47)	(73)	63	(46.32)
1,780	Physical & Sensory - client commitments	1,620	945	806	1,710	90	5.56
47	Assessment & Care Management - Transport costs	17	10	16	40	23	135.29
25	Mental Health - legal costs	47	27	9	25	(22)	(46.81)
258	Mental Health - alzheimers scotland	216	126	64	237	21	9.72
85	Mental Health - agency costs	0	0	57	120	120	100.00
17	Homelessness - agency costs	0	0	12	24	24	100.00
14	Homelessness - B&B Accommodation	7	4	22	37	30	428.57
0	Business support - Pay & Grading Model	0	0	44	44	44	100.00
0	Business support - Health management Recharge	0	0	0	48	48	100.00
0	Business support - Free Personal Care under 65's	401	234	211	211	(190)	(47.38)
0	Business support - CJ Unfunded pay inflation	82	48	0	0	(82)	(100.00)
28,625		29,527	15,677	15,415	30,341	814	2.76
54,189	Total Material Variances	56,192	30,173	29,441	56,373	181	0.32

Social Work

Capital Budget 2019/20

Period 7 - 1 April 2019 to 31 October 2019

Project Name	Est Total Cost	Actual to 31/03/19	Approved Budget	Revised Estimate	Actual to 31/10/19	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Future Years
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Social Work									
Crosshill Childrens Home Replacement	1,721	582	995	995	478	144	0	0	0
Inverclyde Centre for Independent Living Equipment Store Upgrade	70	0	55	55	2	15	0	0	0
Complete on site	70	0	43	43	0	27	0	0	0
Social Work Total	1,861	582	1,093	1,093	480	186	0	0	0

Items Requiring Specific Approval in Terms of the Council's of the Council's Financial Regulations

Cardross Crescent Care Home

Variations in the Contract Resulting in the Approved Cost being exceeded

1. Additional Works

This report covers the settlement of the disputed items and adjusts the figures previously reported to committee to reflect the final position

Settlement of disputed items	£24,744
	<hr/>
Total Increase in Contract Sum	£24,744
Additional fees due to increased scope of works	<u>£2,722</u>
Total increase in project works.	<u><u>£27,466</u></u>

The Committee is requested to note that the Crosshill project budget currently includes a non-contract contingency of £99K as a result of the tender return position being below the original budget allocation. It is proposed to re-allocate £27K of this contingency to address the final expenditure on the Cardross project. This now settles the disputed items and is the final position.

Social Work

Earmarked Reserves - 2019/20

Period 7 - 1 April 2019 to 31 October 2019

Project	Lead Officer/ Responsible Manager	Total Funding	Phased Budget To Period 07	Actual To Period 07	Projected Spend	Amount to be Earmarked for 2020/21 & Beyond	Lead Officer Update
		2019/20	2019/20	2019/20	2019/20	2019/20	
		£000	£000	£000	£000	£000	
Integrated Care Fund	Louise Long	1,053	511	595	1,012	41	The Integrated Care Fund funding has been allocated to a number of projects, including reablement, housing and third sector & community capacity projects. A slight increase in carry forward is expected for 2019/20.
Delayed Discharge	Louise Long	728	336	254	563	165	Delayed Discharge funding has been allocated to specific projects, including overnight home support and out of hours support. A reduced carry forward is expected for 2019/20.
Growth Fund - Loan Default Write-off	Helen Watson	25	0	0	1	24	Loans administered on behalf of DWP by the credit union and the Council has responsibility for paying any unpaid debt. This requires to be kept until all loans are repaid and no debts exist. Minimal use anticipated in 2019/20.
Swift Upgrade	Helen Watson	27	27	27	27	0	Post from September 18 to progress replacement client information system for SWIFT plus upgrade costs, post has been extended to Nov 2020 and this will now be funded from Transformation EMR.
Community Justice Preparatory Work	Sharon McAlees	112	35	32	64	48	Budget is for post to address the changes in Community Justice (£67k), shortfall of savings target for 2019/20 (£20k) and also £25k for Whole Systems Approach. Projected that savings shortfall and not all of Whole Systems Approach will not be required in 2019/20, together with a small carry forward re the post being funded.
Frank's Law	Allen Stevenson	34	0	30	34	0	Frank's Law Funding being used to fund 1 FTE Grade K for 6 months.
Self Directed Support	Alan Brown	43	0	0	43	0	This supports the continuing promotion of SDS and full spend is projected for 2019/20.
Service Reviews	Alan Brown	60	37	38	60	0	Funding for two posts to carry out service reviews. Posts appointed to in September 2018.

<u>Project</u>	<u>Lead Officer/ Responsible Manager</u>	<u>Total</u>	<u>Phased Budget</u>	<u>Actual</u>	<u>Projected</u>	<u>Amount to be</u>	<u>Lead Officer Update</u>
		<u>Funding</u>	<u>To Period 07</u>	<u>To Period 07</u>	<u>Spend</u>	<u>Earmarked for</u>	
		<u>2019/20</u>	<u>2019/20</u>	<u>2019/20</u>	<u>2019/20</u>	<u>2020/21 & Beyond</u>	
		<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	
LD Service Review	Alan Best	180	121	97	180	0	Funding for 1 grade L post and 2 grade H/I posts to 31/03/2020, all posts currently filled. Funding for one year for Your Voice and TAG support.
Dementia Friendly	Deborah Gillespie	100	0	0	0	100	Now linked to the test of change activity associated with the new care co-ordination work.
RRTP	Deborah Gillespie	30		0	30	0	RRTP funding. Proposals taken to CMT and Committee - progression of Housing First approach and the requirement for a RRTP partnership officer employed by an RSL. EMR to fund £30k of this spend in year 1.
Develop Pay & Grading Model		200		200	200	0	Reserve to fund pay & grading costs for 1 year.
Welfare Reform - CHCP	Arlene Mailey	9	9	9	9	0	Annual invoice for software licencing fee, linked with IDEAS project.
Total		2,601	1,076	1,282	2,223	378	